

# THE BUSINESS ACQUISITIONS MASTERCLASS

Share or Asset Sale? Is the Choice Still Yours? Employment Law Issues When Buying a Business Evaluating IP Assets When Buying a Business Navigating Asset Depreciation Risks from Contract Signing to Completion The Role of Earnouts in Mergers and Acquisitions Revising Business Structures When Sale is on the Horizon Maximising the Small business CGT concessions

### Wednesday 25 October 2023

Melbourne Marriott Hotel or Online



Leaders in online CPD for Lawyers & Accountants

### 9.00 - 9.15am Introduction and welcome

MORNING CHAIR: Tony Symons, Partner, Mills Oakley, Melbourne, Vic

### 9.15 - 10.00am

### Session 1: Getting Ready to Rumble: Share or Asset Sale? Is the Choice Still Yours?

When buying a business that is operated by a company an important consideration is whether the buyer should purchase the shares of the company comprising the business or the assets out of the company itself. A key driver of this decision is often taxation implications. This session provides an overview of the taxation implications of share versus asset sales, with a focus on how these decisions have become increasingly vulnerable to attack on the basis of anti avoidance rules. It covers:

- The options for implementation of sale structures having regard to anti-avoidance measures in a share sale vs asset sale (including dealing with assessments and justifying share over an asset sale)
- The recent shift in focus of revenue offices at state level and the growing rise of anti-avoidance activity
- The tax avoidance characteristics of the sale structure drawing the current attention of the ATO, when to expect a structure to be attacked and how to best respond if it does

Speaker: Andrew Rider, Barrister, Level 22 Chambers, Sydney, NSW

10.00 - 10.10am Panel Comments and Questions

### 10.10 - 10.55am

### Session 2: Human Capital: Employment Law Issues When Buying a Business

The continued cooperation and goodwill of employees is often an understated but critical aspect to a business's operation and success. It is therefore important not to overlook employees (particularly key personnel) and plan for all employment law considerations when buying a business. This session will guide lawyers through what to look out for with respect to employees and employment law considerations when purchasing a business. In particular, this session will look at:

- Due diligence issues:
- Ascertaining accrued entitlements
- Ensuring compliance with the transfer of business rules under the Fair Work Act
- How to correctly identify employee relationships and issues which can arise from the mis-categorisation of employees
- The types of leave entitlements to be considered, how to check compliance with awards including capitalisation of overtime payments to avoid future claims for purchaser
- Restraint of trade and exclusivity issues
- When can an employee argue that their employment has been terminated as part of a business acquisition?

Speaker: Jess Hill, Director, Velocity Legal, Melbourne, Vic

**10.55 - 11.05am** Panel Comments and Questions

11.05 - 11.30am Networking Break and Morning Tea

### 11.30am - 12.15pm

### Session 3: Hidden Treasures or Ticking Time Bombs? Evaluating IP Assets When Buying a Business

When buying a business, the maximisation of business assets, including intellectual property (IP) assets, is obviously central to the transaction. However, there is more to the IP considerations of the business sale than just registered designs, trademarks or patents. This session will focus on the purchase of businesses from an IP perspective and discuss:

- Identifying the IP assets and ensuring / proving ownership
- Managing the impact of non/misidentification on sale of businesses
- Valuing the IP and goodwill of an acquisition target
- How to best manage the assignment and change of control of IP ownership
- Dealing with representations and warranties related to ownership of IP
- Identifying key red flags in IP related agreements
- Understanding the scope of indemnification and disclaimers by seller on IP issues

Speaker: Peter English, Principal, Coleman Greig Lawyers, Sydney, NSW

### 12.15 - 12.25pm Panel Comments and Questions

### 12.25 - 1.10pm

### Session 4: Navigating Asset Depreciation Risks from Contract Signing to Completion

The value of assets can fluctuate over time due to various factors, potentially posing risks to both buyers and sellers. With the High Court's recent decision in Laundy Hotels, it has never been more important for commercial lawyers to understand how to navigate these challenges and fortify their clients' positions when asset values diminish during the critical stages of a transaction. It covers:

- Advising clients on potential risks that may occur prior to completion knowing where the asset depreciation risks are
- Contractual safeguards to consider, including force majeure clauses, change of law clauses, or material adverse change clauses
- Can the doctrines of frustration and implied terms assist a party with buyer's remorse?
- The role of warranties in managing the risk of the value of the assets reducing between signing and completion
- Spotlight on the High Court's decision in Laundy Hotels – what should the purchaser have done to protect its position?

Speaker: James Halliday, Consulting Principal, Keypoint Law, Sydney, NSW

### 1.10 - 1.20pm Panel Comments and Questions

1.20-2.15pm Luncheon

### **AFTERNOON CHAIR:**

Michael Sonego, Executive Director, Pitcher Partners, Melbourne, Vic

### 2.15 - 3.00pm

### Session 5: Money, Money, Money: The Role of Earnouts in Mergers and Acquisitions

When used effectively, earn-outs can be a great tool in helping parties in a sale of business to resolve disputes in relation to purchase-price deadlocks and reallocation of risk. This session will provide an overview of earn-outs and help lawyers to understand:

- Earnouts from the perspective of both the buyer and seller, the potential benefits they can provide as well as the risks
- What to consider when structuring an earnout to maximise effectiveness, including tips for calculation
- The range of covenants and protective provisions that can be negotiated and the key elements to consider when drafting such provisions
- The pros and cons of various dispute resolution mechanisms and tips for drafting

Speaker: Lynda Reid, Partner, Mills Oakley, Sydney, NSW

### 3.00 - 3.10pm Panel Comments and Questions

### 3.10 - 3.55pm

### Session 6: Geared for Exit: Revising Business Structures When Sale is on the Horizon

What may be an optimal business structure from a tax or operational perspective may not be the best option when it comes to the eventual sale of the business. As part of gearing a business for exit, it is essential that the business structures be reviewed and revised to ensure the value of the business at sale can be maximised (and not inadvertently reduced by unexpected tax consequences). This session will examine:

- The importance of pre-sale reviews:
  - how a well structured business can enhance its value during the sale process
  - reviewing the sale through the eyes of the potential purchaser – what might they want and how can it be achieved?
- The different options for structuring businesses with a view to sale and the advantages, disadvantages and obstacles of each
- The potential tax consequences arising from various business structures and tips for minimising this through choice of structure
- The often-overlooked small business restructure rollover and when this can assist small business owners looking to sell
- Tips for tax effective extraction of funds after business sale (getting money out to shareholders tax free)
- Case study involving a change from a trust to a company

Speaker: Andy Milidoni, Partner, Johnson Winter Slattery, Sydney, NSW

3.55 - 4.05pm Panel Comments and Questions

4.05 - 4.25pm Networking Break and Afternoon Tea

### 4.25 - 5.10pm

### Session 7: Cashing in when Cashing Out: Maximising the Small Business CGT Concessions

When used properly, the small business capital gains tax (CGT) concessions allows for the capital gain from an active asset used in a small business to be reduced, disregarded or deferred. However, when misunderstood or not applied in the appropriate circumstances the consequences can be significant and possibly disastrous. This session examines the key issues, including:

- Eligibility for the concession (what does small business entity, definition of passively held assets and how to satisfy the maximum net asset value test and active asset test)
- The types of small business CGT concessions including the 15-year exemption, 50% active asset reduction, retirement exemption and small business rollover)
- Tips for applying the concessions including within a multi-tiered business structure and other tax considerations arising from internal restructuring, including the GST rollovers
- Case study

Speaker: Neil Brydges, Principal, Sladen Legal, Melbourne Vic

5.10 - 5.20pm Panel Comments and Questions

# **GENERAL INFORMATION**

### **Registration Fee**

The registration fee includes attendance at the masterclass, technical materials, refreshment breaks and lunch.

### **Masterclass Materials**

TEN will not provide printed copies of the masterclass materials. Access to the papers and/or Powerpoints will be available online to all delegates in the lead-up to the masterclass (as they become available).

### CPD

### Lawyers (except WA): 6.5 CPD units (substantive law).

WA Lawyers: 6 CPD points (substantive law) - being the maximum claimable per event by the LPBWA. TEN is an accredited QA provider.

### **CPD Certificate**

All delegates attending the conference will receive a CPD Certificate confirming attendance.

### **The Masterclass Venue**

### Melbourne Marriott Hotel

Corner Exhibition & Lonsdale Streets, Melbourne Phone: 03 9660 1128 reservations.melbourne@marriotthotels.com

### **Travelling to the Masterclass Venue**

Delegates are advised to make their own travel arrangements.

### Dress

Smart casual attire is suitable (note: the temperature in the conference rooms can vary depending on where you are sitting. Short sleeves are generally OK, but it is advisable that you bring a jacket/long sleeved top just in case you need it)

# **TERMS AND CONDITIONS**

#### 1. In these terms,

- a. "TEN" means Television Education Network Pty Ltd
- "you" means the person who has registered to attend or the person or persons who attend(s) the conference (if different from the person registered)
- c. "conference" means the live face to face or live or recorded online educational event or which you have registered (by whatever name called and includes conferences, masterclasses, webinars and webinar series).
- d. "live conference" means a conference other than a recorded conference.
- e. "recorded conference" means a recording of a presentation or a series of presentations which you can view at a time of your choosing
- f. "online" in relation to a conference means a conference you attend by viewing the conference over the Internet
- g. "face to face" in relation to a conference means a conference held in an external venue where you view the conference in the conference room

### General – all conferences

- 2. TEN may change the program for a live conference as described in the brochure you have downloaded or in the TEN website without notice to you in any manner and at any time.
- 3. The information and opinions of presenters at the conference are not necessarily those of TEN and are in the nature of general information and not professional advice and you rely on these at their own risk. TEN is not responsible for the accuracy of the information or the correctness of the opinions offered by presenters at the conference.
- 4. TEN is not responsible for any financial or other losses incurred by you or for injury or damage to persons or property which occur at or in connection with the conference.

# Conversion of face to face conferences to live online conferences

- 5. If the conference is being held face to face or face to face AND online, TEN reserves the right to convert the conference on no less than 24 hours' notice to a solely online conference or to cancel the conference or to postpone the conference to a later date if TEN determines that it is unable to hold the conference face to face on the date/s advertised for any one or more of the following reasons:
  - a. State or national border closures
  - b. Restrictions on movement of persons imposed on persons by any responsible authority in Australia
  - c. The inability or refusal of one or more presenters or TEN team members to attend the conference to present
  - d. In its opinion, it is unsafe to hold the conference face to face for any reason.
- 6. If TEN converts the conference from face to face only or to face to face and online to online only or postpones the conference or cancels the conference, TEN will not be responsible for any loss or damage you suffer as a result including any travel costs relating to the conference.
- 7. If TEN converts the conference from face to face to online or postpones the conference and as a result you are not able to attend you will be entitled to a full refund of registration fee paid or a credit equal to that fee to use for a future purchase of a TEN product.

### Copyright

- 8. The copyright in materials prepared by presenters at a conference and made available to you by TEN is and remains the property of each presenter.
- 9. You are entitled to use those materials for private study and research only.
- 10. The copyright in the live stream and in any recording of a conference offered online is the property of TEN.
- 11. You are entitled to watch a conference for private study and research only.

## Conference cancellation by TEN – all conferences

- 12. TEN reserves the right to cancel a conference for any reason.
- 13. If TEN cancels the conference, you will be entitled either to a refund of the registration fee you have paid or to a credit equal to that fee which you can use to purchase another TEN product within 12 months of the first day of the cancelled conference.

### Cancellation by You – all conferences

- Refunds for registration cancellation by you other than under Clause 6(b):
  - a. If notice of cancellation is actually received by TEN more than 10 days before the first day on which the conference is to be held, 85% of the registration fee you have paid
    b. Otherwise, no refund.

### Governing Law – all conferences

15. The agreement between TEN and you is governed by the laws in force in the State of Victoria and the courts and tribunals of that State have sole jurisdiction to determine disputes arising in relation to it.

# **REGISTRATION FORM TAX INVOICE\***

Registration is simple; complete the form below and fax or post your registration to us or register online. Television Education Network Pty Ltd (ABN 19 052 319 365) trading as TEN The Education Network. GPO Box 61, Melbourne, Victoria 3001 Phone (03) 8601 7700 Enquiries Hayley Williams-Cameron 03) 8601 7730 Register online: http://www.tved.net.au – go to MASTERCLASSES

Please register me for the **Business cquisitions Masterclass** – **a one-day masterclass** to be held in Melbourne on Wednesday 25 October 2023

Delegates have 2 options for attending the masterclass – both cost the same.

- [ ] **Registration type 1**: ttend in person [code: MXIOCT23]
- [ ] Registration type 2: Attend online [code: MXI0CT23L0]
- [ ] Early Bird Registration for registrations made on or before 15 September 2023 \$880 (\$800 + \$80 GST)
- [] Discount Registration for registrations made on or before 6 October 2023 \$990 (\$900 + \$90 GST)
- [ ] Full Price Registration \$1100 (\$1000 + \$100 GST)

### Multiple registration discount?

Discounts are available for multiple registrations: The more you send, the greater the discount. You can access the discount by contacting our Event Coordinator, Hayley Williams-Cameron, to organise your registrations - email hayley@tved.net.au or phone (03) 8601 7730.

- 3 registrations **5% discount** for each delegate
- If you register 4 people at the same time you are entitled to a 10% discount for each delegate
- If you register 5 people or more people at the same time you are entitled to a 15% discount for each delegate.

**One-day only?** We do accept bookings for attending one day only (either day 1 or day 2). To organise a one-day booking, please contact Jenna (details above).

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Preferred Name for nametag (if different from above)	
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